Plano Independent School District

Harrington Elementary

2020-2021

Accountability Rating: Not Rated: Declared State of Disaster



Board Approval Date: October 20, 2020

Mission Statement

Harrington Campus Mission Statement:

Educate and Inspire Successful, Life Long Learners. Everyday and in Every Way.

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Comprehensive Needs Assessment

Demographics

Demographics Summary

Total Students enrolled-429

Student Enrollment by Type

Economically Disadvantaged-26.8%

English Language Learner-13.8%

Students Receiving Special Education Services-14.9%

Student Enrollment by Race/Ethnicity

African American-11.0%

Asian-22.1%

Hispanic-15.2%

American Indian-0.2%

Pacific Islander-0.0%

White-46.6%

Campus					
Staff Information	Count/Average	Percent	District	State	
Total Staff	49.6	100.0%	100.0%	100.0%	
Professional Staff:	43.6	88.0%	71.8%	64.1%	
Teachers	38.1	76.9%	57.1%	50.1%	
Professional Support	4.0	8.1%	10.5%	9.8%	
Campus Administration (School Leadership)	1.5	3.0%	3.0%	3.0%	
Educational Aides:	5.9	12.0%	9.5%	10.1%	
Librarians & Counselors (Headcount): Librarians Full-time	1.0	n/a	70.0	4,429.0	
Part-time	0.0	n/a	0.0	578.0	
Counselors Full-time	1.0	n/a	161.0	12,131.0	
Part-time	0.0	n/a	1.0	1,148.0	
Total Minority Staff:	11.5	23.2%	32.7%	49.9%	

	Campu			
Staff Information	Count/Average	Percent	District	State
Teachers by Ethnicity and Sex: African American	2.0	5.2%	7.0%	10.4%
Hispanic	2.0	5.2%	12.7%	27.2%
White	28.1	73.8%	73.3%	58.9%
American Indian	0.0	0.0%	0.4%	0.3%
Asian	4.0	10.5%	4.6%	1.6%
Pacific Islander	0.0	0.0%	0.1%	0.4%
Two or More Races	2.0	5.2%	1.8%	1.1%
Males	2.7	7.0%	18.9%	23.7%
Females	35.5	93.0%	81.1%	76.3%
Teachers by Highest Degree Held: No Degree	0.0	0.0%	0.3%	1.4%
Bachelors	27.5	72.0%	64.7%	74.1%
Masters	10.7	28.0%	34.2%	23.8%
Doctorate	0.0	0.0%	0.8%	0.7%
Teachers by Years of Experience: Beginning Teachers	1.0	2.6%	4.1%	8.2%
1-5 Years Experience	11.0	28.9%	28.0%	29.1%
6-10 Years Experience	7.5	19.6%	20.8%	19.1%
11-20 Years Experience	13.0	34.1%	32.7%	28.2%
Over 20 Years Experience	5.7	14.8%	14.4%	15.3%
Number of Students per Teacher	10.8	n/a	13.8	15.1

Demographics Strengths

Demographic Strength: Some of the strengths incl	ude:
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- 1. Identifing the SEL needs of the campus
- 2. Fast tracking of most academic needs.
- 3. Active PTA-PTA involvement is active
- 4. High Standards and supportive majority of parents
- 5. Teachers and staff are involved in the teaching of all students

Problem Statements Identifying Demographics Needs

Problem Statement 1 (Prioritized): The percent of Harrington students that score Meets grade level or above on STAAR Reading 3-5 will increase from 66% in 2019 to 68% by June 2021. The African American student group performance will increase from 46% in 2019 to 50% in 2021. The Economically Disadvantaged student group performance will increase from 45% in 2019 to 50% in 2021.

Student Learning

Student Learning Summary

Harrington Elementary Goals Including HB3 Goals: (see tables in addendum): Individual goals are set for each student group with the expectation of high standards as well as to narrow the gap between each group and the All Students group. If the student group is below the All Students group, that student group's goal for 2024 is to narrow the performance gap by half as well as meet the overall percentage increase in the STAAR Meets Grade Level performance required for the All Students group.

School and Student Information This section provides demographic information about the campus, including attendance rates; enrollment percentages for various student groups; student mobility rates; and class size averages at the campus, district, and state level, where applicable.

Campus District State Attendance Rate (2016-17) 97.3% 96.7% 95.7%

Enrollment by Race/Ethnicity Campus/District/State

African American 10.2% 12.6% 12.6%

Hispanic 16.3% 24.5% 52.4%

White 48.9% 34.8% 27.8%

American Indian 0.5% 0.3% 0.4%

Asian 20.0% 24.0% 4.4%

Pacific Islander 0.0% 0.1% 0.1%

Two or More Races 4.1% 3.8% 2.3%

Enrollment by Student Group: Campus/District/State

Economically Disadvantaged 24.3% 27.1% 58.8%

English Learners 13.1% 14.5% 18.8%

Special Education 15.3% 11.0% 9.1%

Mobility Rate (2016-17) 12.4% 10.7% 16.0%

Campus District State Class Size Averages by Grade or Subject Elementary

Kindergarten 17.0 18.6 18.7

Grade 2 17.3 19.6 18.8

Grade 3 18.3 19.3 19.0

Grade 4 18.7 19.6 19.2

Grade 5 21.3 23.0 21.2

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American Indian 0.5% 0.3% 0.4%

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Pacific Islander 0.0% 0.1% 0.1%

Two or More Races 4.1% 3.8% 2.3%

Enrollment by Student Group

Economically Disadvantaged 24.3% 27.1% 58.8%

English Learners 13.1% 14.5% 18.8%

Special Education 15.3% 11.0% 9.1%

Mobility Rate (2016-17) 12.4% 10.7% 16.0%

Kindergarten 17.0 18.6 18.7

Grade 2 17.3 19.6 18.8

Grade 3 18.3 19.3 19.0

Grade 4 18.7 19.6 19.2

Grade 5 21.3 23.0 21.2

AcademicGrowth Score (All Grades Tested) State/District/ Campus

Reading 2018 69,74, 80

Mathematics 2018 70, 75, 84

Texas Education Agency

2019 Accountability Ratings Overall Summary HARRINGTON EL (043910118) - PLANO ISD

Accountability Rating Summary

	Component Score	Scaled Score	Rating
Overall		92	A
Student Achievement		92	A
STAAR Performance	66	92	
College, Career and Military Readiness			
Graduation Rate			
School Progress		88	В

	Component Score	Dating	
	Score	Score	Kaung
Academic Growth	80	88	В
Relative Performance (Eco Dis: 26.8%)	66	83	В
Closing the Gaps	96	92	A

Identification of Schools for Improvement

This campus is NOT identified for comprehensive support and improvement, targeted support and improvement, or additional targeted support.

Distinction Designations

ELA/Reading	Earned
Mathematics	Earned
Science	Not Earned
Social Studies	Not Eligible
Comparative Academic Growth	Earned
Postsecondary Readiness	Earned
Comparative Closing the Gaps	Earned

State District Campus	African American	Hispanic White	American Indian	Asian	Pacific Isla	Two or More Races	Special Ed	Economically Disadvantage / EL
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EL

STAAR Performance I	Rates by Tested Grade, Su	bject, a	nd Pe	rformance L	evels	٨	
Grade 3 Reading	2018 77% 85% 87% *	*	87%	* 88% - *	*	82%	⁄ ₀ *
At Approaches Grade Level or Abo	ove						
	2017 72% 81% 85% *	82%	92%	- 92% -*	*	77%	% 82%
At Meets Grade Level or Above	2018 43% 57% 59% *	*	68%	* 63% - *	*	36%	⁄ ₀ *
	2017 44% 60% 61% *	64%	68%	- 77% -*	*	45%	₆ 73%
At Masters Grade Level	2018 24% 38% 40% *	*	45%	* 56% - *	*	27%	⁄ ₀ *
	2017 28% 43% 41% *	45%	36%	- 69% -*	*	32%	6 55%
Grade 3 Mathematics At Approaches Grade Level or Abo	ove 2018 77% 86% 95% *	*	95%	* 94% - *	*	*	100%
	2017 76% 86% 92% *	100%	92%	- 100% - *	*	*	91%
At Meets Grade Level or Above	2018 46% 63% 69% *	*	71%	* 88% - *	*	*	89%
	2017 48% 63% 72% *	82%	68%	- 92% -*	*	*	91%
At Masters Grade Level	2018 22% 39% 44% *	*	45%	* 56% - *	*	*	56%
	2017 25% 42% 44% *	45%	44%	- 69% -*	*	*	45%
Grade 4 Reading At Approaches Grade Level or Abo	2018 72% 82% 84% *	89%	92%	- 100% - *	*	74%	/ ₀ *
	2017 69% 79% 91% *	76%	97%	- 100% - *	*	95%	⁄ ₀ *
At Meets Grade Level or Above	2018 45% 61% 70% *	78%	76%	- 100% - *	*	48%	⁄ ₀ *
	2017 43% 57% 74% *	53%	84%	- 75% -*	*	68%	⁄ ₀ *
At Masters Grade Level	2018 23% 39% 45% *	56%	44%	- 89% -*	*	30%	⁄ ₀ *
	2017 23% 36% 47% *	35%	55%	- 50% -*	*	32%	⁄ ₀ *
Grade 4 Mathematics At Approaches Grade Level or Abo	ove 2018 77% 83% 86% *	89%	84%	- 100% - *	*	83%	/ ₀ *
	2017 74% 79% 93% *	94%	94%	- 92% -*	*	91%	⁄ ₀ *
At Meets Grade Level or Above	2018 48% 59% 68% *	78%	72%	- 89% -*	*	48%	⁄ ₀ *
	2017 46% 56% 66% *	65%	68%	- 75% -*	*	59%	⁄ ₀ *
At Masters Grade Level	2018 26% 39% 45% *	56%	48%	- 67% -*	*	26%	⁄ ₀ *
	2017 26% 37% 44% *	35%	48%	- 58% -*	*	36%	⁄ ₀ *
Grade 4 Writing At Approaches Grade Level or Abo	ove 2018 62% 74% 82% *	*	92%	_ * _ *	*	*	*
	2017 64% 73% 85% *	*	87%	- * - *	*	*	*
At Meets Grade Level or Above	2018 38% 55% 64% *	*	75%	- * - *	*	*	*
	2017 33% 48% 54% *	*	65%	- * - *	*	*	*
At Masters Grade Level	2018 11% 21% 18% *	*	21%	- * - *	*	*	*
	2017 10% 21% 31% *	*	35%	- * - *	*	*	*

STAAR Performance Rat	tes by Testo	ed Grac	le, Sub	ject, aı	nd Per	forn	ıan	ce Lev	els^		
Grade 5 Reading^^	2018 83%	90% 96	0 ₀ *	92%	100%	- 10	0%	- *	*	87%	*
At Approaches Grade Level or Above	2017 81%	200/. 06	0/. *	1000/	97%	* 10	∩0/.	*	*	94%	*
At Meets Grade Level or Above	2017 81% 2018 53%				81%				*	74%	
At Meets Glade Level of Above	2017 47%				62%				*	71%	
At Masters Grade Level	2017 47% 2018 26%				53%				*	39%	
At Wasters Grade Level	2017 25%				38%				*	41%	
Grade 5 Mathematics^^ At Approaches Grade Level or Above	2018 00%				100%				*	96%	
At Approaches Grade Level of Above	2017 86%	02% 00	0/2 *	*	100%	* 10	በ0/ ₆	_ *	*	*	*
At Meets Grade Level or Above	2017 80%				100%				*	87%	*
At Meets Glade Level of Above	2017 49%			*	86%				*	*	
At Masters Grade Level	2017 45%				56%				*	43%	*
At Wasters Grade Level	2017 24%			*	34%				*	4 3 /0	*
Grade 5 Science At Approaches Grade Level or Above	2018 75%			*	92%		/0	_ *	*	*	*
	2017 73%	82% 89	% *	*	96%	* *		- *	*	*	*
At Meets Grade Level or Above	2018 40%	51% 51	% *	*	58%	- *		- *	*	*	*
	2017 41%	55% 64	.% *	*	71%	* *		- *	*	*	*
At Masters Grade Level	2018 16%	25% 10	1 ⁰ / ₀ *	*	14%	- *		- *	*	*	*
	2017 17%	28% 30	1 ⁰ / ₀ *	*	36%	* *		- *	*	*	*
All Grades All Subjects At Approaches Grade Level or Above	2018 76%	85% 90	% 62%	92%	93%	* 97	%	- 94%	80%	81%	83%
	2017 74%	84% 91	% 74%	87%	94%	* 97	%	- 91%	82%	88%	89%
At Meets Grade Level or Above	2018 47%	64% 69	% 29%	66%	75%	* 83	%	- 82%	51%	52%	61%
	2017 44%	62% 67	% 32%	61%	72%	* 77	%	- 74%	43%	59%	59%
At Masters Grade Level	2018 21%	37% 38	% 9%	34%	41%	* 53	%	- 59%	10%	25%	30%
	2017 19%	34% 39	% 18%	34%	41%	* 50	%	- 38%	15%	25%	28%
All Grades ELA/Reading At Approaches Grade Level or Above	2018 73%	85% 89	o _{0/0} *	94%	93%	* 94	%	- *	*	81%	81%
	2017 71%	83% 91	% *	85%	95%	* 97	%	- 83%	80%	89%	89%
At Meets Grade Level or Above	2018 46%	64% 68	% *	62%	75%	* 82	%	- *	*	53%	57%
	2017 43%	62% 67	'% *	65%	72%	* 76	%	- 75%	34%	61%	58%
At Masters Grade Level	2018 19%	34% 44	.% *	35%	47%	* 65	%	- *	*	32%	33%
	2017 18%	33% 42	% *	43%	44%	* 53	%	- 50%	14%	34%	37%

STAAR Performance Ra	tes by Tested Grade, Su	bject, a	nd Pe	rformaı	ice Le	evels^		
All Grades Mathematics At Approaches Grade Level or Above	2018 80% 87% 93% *	97%	94%	* 97%	- *	83%	88%	90%
	2017 78% 86% 94% *	98%	95%	* 97%	- *	89%	90%	89%
At Meets Grade Level or Above	2018 48% 63% 77% *	82%	82%	* 91%	- *	55%	60%	76%
	2017 45% 61% 71% *	70%	74%	* 84%	- *	49%	59%	74%
At Masters Grade Level	2018 23% 39% 48% *	50%	49%	* 62%	- *	18%	29%	43%
	2017 21% 38% 41% *	35%	42%	* 61%	- *	20%	23%	32%
All Grades Writing At Approaches Grade Level or Above	2018 65% 77% 82% *	*	92%	- *	_ *	*	*	*
	2017 66% 76% 85% *	*	87%	- *	- *	*	*	*
At Meets Grade Level or Above	2018 40% 58% 64% *	*	75%	- *	- *	*	*	*
	2017 36% 51% 54% *	*	65%	- *	- *	*	*	*
At Masters Grade Level	2018 12% 25% 18% *	*	21%	- *	- *	*	*	*
	2017 11% 23% 31% *	*	35%	- *	- *	*	*	*
All Grades Science At Approaches Grade Level or Above	2018 79% 86% 87% *	*	92%	- *	_ *	*	*	*
	2017 78% 86% 89% *	*	96%	* *	- *	*	*	*
At Meets Grade Level or Above	2018 49% 64% 51% *	*	58%	- *	- *	*	*	*
	2017 48% 64% 64% *	*	71%	* *	- *	*	*	*
At Masters Grade Level	2018 22% 37% 10% *	*	14%	- *	- *	*	*	*
	2017 19% 33% 30% *	*	36%	* *	- *	*	*	*

Student Learning Strengths

All Students from 3-5th grade perfomed about the district average on all tests

HARRINGTON EL (043910118) 2017-18 School Report Card PLANO ISD State District Campus.

TAAR Performance Rates at Approaches Grade Level or Above (All Grades Tested)

All Subjects 2018 77%, 86%. 90%

Reading 2018 74% 86% 90%

Mathematics 2018 81% 88% 93%

Writing 2018 66% 78% 83%

STAARPerformance Rates at Meets Grade Level or Above (All Grades Tested)

All Subjects 2018 48% 65% 70%

Reading 2018 46% 65% 69%

Mathematics 2018 50% 64% 77%

Writing 2018 41% 59% 65%

Science 2018 51% 65% 52%

When looking at the data we see that we are only one point about the state average and 10 points below the dustruct average in scuence for meets grade level

STAARPerformance Rates at Masters Grade Level (All Grades Tested)

Reading 2018 19% 35% 45%

Mathematics 2018 24% 40% 49% 43%

Writing 2018 13% 26% 19%

Science 2018 23% 38% 11%

In the Masters level we scored 11% and the district scored 38%

Problem Statements Identifying Student Learning Needs

Problem Statement 1: HB3 - The percent of Harrington 3rd grade students that score meets grade level or above on STAAR Reading will increase from 65% in 2019 to 67% by June 2021. The African American student group performance will increase from 18% in 2019 to 22% in 2021. The Hispanic student group performance will increase from 45% in 2019 to 50% in 2021.

Problem Statement 2: The percent of Harrington students that score Meets grade level or above on STAAR Writing 4 will increase from 55% in 2019 to 57% by June 2021. The Hispanic student group performance will increase from 36% in 2019 to 40% in 2021. The Economically Disadvantaged student group performance will increase from 39% in 2019 to 44% in 2021.

Problem Statement 3: HB3 - The percent of Harrington 3rd grade students that score meets grade level or above on STAAR Math will increase from 69% in 2019 to 70% by June 2021. The Special Education student group performance will increase from 21% in 2019 to 24% in 2021. The African American student group performance will increase from 45% in 2019 to 49% in 2021.

Problem Statement 4: The percent of Harrington students that score Meets grade level or above on STAAR Math 3-5 will increase from 71% in 2019 to 72% by June 2021. The Special Education student group performance will increase from 45% in 2019 to 48% in 2021. The Economically Disadvantaged student group performance will increase from 53% in 2019 to 57% in 2021.

Problem Statement 5 (Prioritized): The percent of Harrington students that score Meets grade level or above on STAAR Science 5 will increase from 57% in 2019 to 59% by June 2021. The Special Education student group performance will increase from 25% in 2019 to 27% in 2021. The Economically Disadvantaged student group performance will increase from 33% in 2019 to 37% in 2021.

School Processes & Programs

School Processes & Programs Summary

At Harrington all instruction and stragies are aligned. Teachers across the grade levels are using district curriculum to guide instruction. Students are respected and teachers use restorative circles to build relationships with the students. Zones of Regulation is also one of the programs teachers use to help students when needed. Morning circles Collaborative teams use data to analyze data an help them drive the planning processes. Planning and instuction help guide student sucess.

SMART goals are used by each teacher. TTESS goals are aligned and are focused on the whole child and meeting the needs of all students. Interventions are used to help students succeed. RTI/CMIT are used to put in the intervtions whether behavior or academic to help monitor student sucess.

Watch DOGS (Dads of Great Student); assemblies, grade buddies, field day, Virtual 5th grade camp and Choir are all part of the Harrington way.

School Processes & Programs Strengths

- * Alignment/Peer Collaboration
- * Zones of Regulation/ behavior
- * Mentoring Program
- * New teacher support (New Mentor Program)
- * Implementation of research based programs
- * Implementation of Guided Reading (Jan Richardson)
- * Collaborative Meetings Weekly
- * Teachers are aware of the urgency to maintian and enhance best instructional practices needed for student success.
- * Scheduling maximizes instructional time for each grade and allows for minimal interruptions throughout the instructional day.
- * Safety drills are performed frequently and effectively
- *The overall perception of Harrington is positive. There is a culture and climate that has been long respected by staff, students and the community. Our PTA

works closely with the staff of Harrington to create events to bring families and the community to the school. Families are always welcome at Harrington and we

strive to have more parent involvement.

* Harrington is a one to one campus with Technology. Technology is used in each classroom. Technology is used to enhance student learning and provides a

greater access to information, supports creating and learning, and motivates students. Technology is used to support curriculum, instruction, and assessment

integration and implementation be reinforcing the standards set by the state. Teachers use SEESAW to communicate with parents on a daily basis. Also daily announcements are boardcast for the students and staff.

Tier one, Two and Three are used for behavior and academic.

Perceptions

Perceptions Summary

Harrington works extremely hard to creat a firendly family environtment. We strive to provide a warm climate that is conducive to learning. To strengthen the

home/school connection, we communicate in many diffrent ways- Principal communication, Twitter, facebook PTA website, seesaw site, and school call out system. We try to ensure consistency and ease by sending home the Thursday electronic folders campus-wide.

Perceptions Strengths

The teachers and staff work effectively with each other creating an environment that encourages team work, collaboration and respect for all. In addition, our HRS survey reflects a positive culture at Harrington. The staff and students have a positive growth mindset that is the foundation of Harrington which is respect, care and loyalty to our students, staff and community.

Priority Problem Statements

Problem Statement 1: The percent of Harrington students that score Meets grade level or above on STAAR Reading 3-5 will increase from 66% in 2019 to 68% by June 2021. The African American student group performance will increase from 46% in 2019 to 50% in 2021. The Economically Disadvantaged student group performance will increase from 45% in 2019 to 50% in 2021.

Root Cause 1:

Problem Statement 1 Areas: Demographics

Problem Statement 2: The percent of Harrington students that score Meets grade level or above on STAAR Science 5 will increase from 57% in 2019 to 59% by June 2021. The Special Education student group performance will increase from 25% in 2019 to 27% in 2021. The Economically Disadvantaged student group performance will increase from 33% in 2019 to 37% in 2021.

Root Cause 2:

Problem Statement 2 Areas: Student Learning

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:						

Goals

Revised/Approved: October 1, 2020

Goal 1: DIP - Plano ISD will increase student learning as evidenced by an increase in the percentage of students performing at the Meets grade level standard on STAAR/EOC Reading and STAAR Writing from 2019 to 2021.

Performance Objective 1: HB3 - The percent of Harrington 3rd grade students that score meets grade level or above on STAAR Reading will increase from 65% in 2019 to 67% by June 2021. The African American student group performance will increase from 18% in 2019 to 22% in 2021. The Hispanic student group performance will increase from 45% in 2019 to 50% in 2021.

HB3 Goal

Evaluation Data Sources: 2020-21 Reading STAAR

Summative Evaluation: Significant progress made toward meeting Objective

Strategy 1 Details	Formative Reviews				
Strategy 1: Formative and Informal assessment - Using pre and post assessments	Formative				
Strategy's Expected Result/Impact: Using the assessment from CFA's to determine which students need reteach.*	Nov	Feb	June		
Specialists and SPED will partner with grade level teachers to develop and administer the same Common Formative Assessments and analyze their data. Campus Teams will have similar expectations of planning protocols and regular discussion of CFA's to monitor and adjust lessons. Staff Responsible for Monitoring: Classroom and Specialist Teachers Administration	50%	70%	85%		
Strategy 2 Details	Formative Reviews				
Strategy 2: Planning using the 4 PLC Questions.	Formative				
Strategy's Expected Result/Impact: Using the 4 PLC's questions when planning to guide the planning process.	Nov	Feb	June		
Using the Reading Academy strategies to help with instruction. Specialists and SPED will partner with grade level teachers to develop and administer the same Common Formative Assessments and analyze their data. Campus Teams will have similar expectations of planning protocols and regular discussion of CFA's to monitor and adjust lessons.	55%	80%	90%		
Staff Responsible for Monitoring: Classroom /Specialist Teachers Administrations					

Strategy 3 Details	Formative Reviews					
Strategy 3: Guided reading (small group instruction)		Formative				
Strategy's Expected Result/Impact: Using Jennifer Serravallo's reading Strategies across all content areas. Using Reading Academy strategies to help with guided reading/Small group instruction.	Nov	Feb	June			
Maximized learning through intentional teaching, looking at student data and reevaluating.						
Staff Responsible for Monitoring: Classroom/Specialist Teachers	55%	80%	90%			
Administrators						
Strategy 4 Details	Formative Reviews					
Strategy 4: Use the RULE (reread?, underline key words, look back at the passage or problem, evidence) strategy across all subjects.		Formative				
(highlight-write) by integrating a variety of literature across all subjects.	Nov	Feb	June			
Strategy's Expected Result/Impact: Use the RULE (reread?, underline key words, look back at the passage or problem, evidence) strategy across all subjects. (highlight-write) Use Jennifer Serravallo's reading strategies across all content areas. Integrate a variety of literature across all subjects. Reading Academy	60%	80%	85%			
Staff Responsible for Monitoring: Classroom/ Specialist Teachers Administrators						
No Progress Accomplished — Continue/Modify X Discontinue	ue		•			

Goal 1: DIP - Plano ISD will increase student learning as evidenced by an increase in the percentage of students performing at the Meets grade level standard on STAAR/EOC Reading and STAAR Writing from 2019 to 2021.

Performance Objective 2: The percent of Harrington students that score Meets grade level or above on STAAR Reading 3-5 will increase from 66% in 2019 to 68% by June 2021. The African American student group performance will increase from 46% in 2019 to 50% in 2021. The Economically Disadvantaged student group performance will increase from 45% in 2019 to 50% in 2021.

Evaluation Data Sources: 2020-21 Reading STAAR

Summative Evaluation: Significant progress made toward meeting Objective

Strategy 1 Details	Formative Reviews			
Strategy 1: Differentiate groups for guided reading	Formative			
Strategy's Expected Result/Impact: Have students brainstorm visuals or motions to represent key words in text. Guided discussing with Comprehension questions Intentionally use vocabulary and discuss definitions.* Specialists and SPED will partner with grade level teachers to develop and administer the same Common Formative Assessments and analyze their data. Campus Teams will have similar expectations of planning protocols and regular discussion of CFA's to monitor and adjust lessons. Staff Responsible for Monitoring: Classroom / Specialist Teachers Administration	Nov 60%	Feb 80%	June 90%	
Strategy 2 Details	Formative Reviews			
Strategy 2: Use four PLC questions when planning and using the PLC questions to guide planning.	Formative			
Strategy's Expected Result/Impact: Teachers will use the 4 PLC questions to help guide students in the learning process.	Nov	Feb	June	
CFA's what students need to learn * Specialists and SPED will partner with grade level teachers to develop and administer the same Common Formative Assessments and analyze their data. Campus Teams will have similar expectations of planning protocols and regular discussion of CFA's to monitor and adjust lessons.	55%	85%	90%	
Staff Responsible for Monitoring: Classroom/ Specialist teachers				
Administrators				
No Progress Accomplished — Continue/Modify X Discontinue	ie			

Goal 1: DIP - Plano ISD will increase student learning as evidenced by an increase in the percentage of students performing at the Meets grade level standard on STAAR/EOC Reading and STAAR Writing from 2019 to 2021.

Performance Objective 3: The percent of Harrington students that score Meets grade level or above on STAAR Writing 4 will increase from 55% in 2019 to 57% by June 2021. The Hispanic student group performance will increase from 36% in 2019 to 40% in 2021. The Economically Disadvantaged student group performance will increase from 39% in 2019 to 44% in 2021.

Evaluation Data Sources: 2020-21 Writing STAAR

Summative Evaluation: Some progress made toward meeting Objective

Strategy 1 Details	Formative Reviews			
Strategy 1: Work on writing editing and revising	Formative			
Strategy's Expected Result/Impact: Specialists and SPED will partner with grade level teachers to develop and administer	Nov	Feb	June	
the same Common Formative Assessments and analyze their data. Campus Teams will have similar expectations of planning protocols and regular discussion of CFA's to monitor and adjust lessons.				
Staff Responsible for Monitoring: Classroom / Specialist Teachers	45%	80%	85%	
Administration				
Strategy 2 Details	Formative Reviews			
Strategy 2: Writing expectations and non-negotiables in all grades; accountability for writing on all assignments in all subjects; teacher	Formative			
modeled writing lessons	Nov	Feb	June	
Strategy's Expected Result/Impact: Implement Lucy Calkins Writing Workshop to support the students with explicit writing instruction.				
Specialists and SPED will partner with grade level teachers to develop and administer the same Common Formative	55%	80%	90%	
Assessments and analyze their data.				
Campus Teams will have similar expectations of planning protocols and regular discussion of CFA's to monitor and adjust lessons.				
Staff Responsible for Monitoring: Classroom/ Specialist Teachers				
Administrators				
No Progress Accomplished — Continue/Modify X Discontinue	ie			

Goal 2: DIP - Plano ISD will increase student learning as evidenced by an increase in the percentage of students performing at the Meets grade level standard on STAAR/EOC Math from 2019 to 2021.

Performance Objective 1: HB3 - The percent of Harrington 3rd grade students that score meets grade level or above on STAAR Math will increase from 69% in 2019 to 70% by June 2021. The

Special Education student group performance will increase from 21% in 2019 to 24% in 2021. The African American student group performance will increase from 45% in 2019 to 49% in 2021.

HB3 Goal

Evaluation Data Sources: 2020-21 Math STAAR

Summative Evaluation: Some progress made toward meeting Objective

Strategy 1 Details	Formative Reviews					
Strategy 1: Use Common Formative Assessments to drive and support instructional practices.		Formative				
Strategy's Expected Result/Impact: Use CFA's to guide and help on reteach and support instruction in the classroom.	Nov	Feb	June			
Specialists and SPED will partner with grade level teachers to develop and administer the same Common Formative Assessments and analyze their data. Campus Teams will have similar expectations of planning protocols and regular discussion of CFA's to monitor and adjust lessons.	35%	75%	80%			
Staff Responsible for Monitoring: Classroom/Specialist Teachers Administrators)			
Strategy 2 Details	Formative Reviews					
Strategy 2: Number talks in all classes; increased number sense activities to provide students with opportunities to continue to build	Formative					
fluency with numbers.	Nov	Feb	June			
Strategy's Expected Result/Impact: Use small group math instruction by using number talks and build fluency with numbers Specialists and SPED will partner with grade level teachers to develop and administer the same Common Formative Assessments and analyze their data. Campus Teams will have similar expectations of planning protocols and regular discussion of CFA's to monitor and adjust lessons.	55%	75%	85%			
Staff Responsible for Monitoring: Classroom / Specialist teachers						
Administrators						

Strategy 3 Details	Formative Reviews				
Strategy 3: Use the RULE (reread?, underline key words, look back at the passage or problem, evidence) strategy across all subjects.	Formative				
(highlight-write)	Nov	Feb	June		
Strategy's Expected Result/Impact: Teachers will use the RULE strategy to guide instruction in all content areas. Specialists and SPED will partner with grade level teachers to develop and administer the same Common Formative Assessments and analyze their data. Campus Teams will have similar expectations of planning protocols and regular discussion of CFA's to monitor and adjust lessons. Staff Responsible for Monitoring: Classroom /Specialist teachers	50%	70%	80%		
Administrators					
No Progress Accomplished — Continue/Modify X Discontinu	ie		•		

Goal 2: DIP - Plano ISD will increase student learning as evidenced by an increase in the percentage of students performing at the Meets grade level standard on STAAR/EOC Math from 2019 to 2021.

Performance Objective 2: The percent of Harrington students that score Meets grade level or above on STAAR Math 3-5 will increase from 71% in 2019 to 72% by June 2021. The Special Education student group performance will increase from 45% in 2019 to 48% in 2021. The Economically Disadvantaged student group performance will increase from 53% in 2019 to 57% in 2021.

Evaluation Data Sources: 2020-21 Math STAAR

Summative Evaluation: Significant progress made toward meeting Objective

Strategy 1 Details	Formative Reviews			
Strategy 1: Number talks in all classes; increased number sense activities	Formative			
Strategy's Expected Result/Impact: Spiral review of readiness standards before test.	Nov	Feb	June	
Specialists and SPED will partner with grade level teachers to develop and administer the same Common Formative Assessments and analyze their data. Campus Teams will have similar expectations of planning protocols and regular discussion of CFA's to monitor and adjust lessons.	55%	75%	85%	
Staff Responsible for Monitoring: Teachers / Specialist				
Administrators				
Strategy 2 Details	Formative Reviews			
Strategy 2: Provide enrichment activities and extend the learning for students who are proficient.	Formative			
Strategy's Expected Result/Impact: Students will use different enrichment activities to help with the learning several times a week to maximize learning through intentional teaching.	Nov	Feb	June	
Collaborate with staff including specialist to develop effective strategies for all students.				
Staff Responsible for Monitoring: Classroom / Specialist teachers Administrators	50%	75%	85%	
No Progress Accomplished — Continue/Modify X Discontinue	ie			

Goal 3: DIP - Plano ISD will increase student learning in Science as evidenced by an increase in the percentage of students performing at the Meets grade level standard on STAAR/EOC Science from 2019 to 2021.

Performance Objective 1: The percent of Harrington students that score Meets grade level or above on STAAR Science 5 will increase from 57% in 2019 to 59% by June 2021. The Special Education student group performance will increase from 25% in 2019 to 27% in 2021. The Economically Disadvantaged student group performance will increase from 33% in 2019 to 37% in 2021.

Evaluation Data Sources: 2020-21 Science STAAR

Summative Evaluation: Met Objective

Strategy 1 Details	Formative Reviews				
Strategy 1: Science Talks K-5th	Formative				
Strategy's Expected Result/Impact: Teaches will engage in science talks during the lesson to help enrich and extend the learning.	Nov	Feb	June		
Specialists and SPED will partner with grade level teachers to develop and administer the same Common Formative Assessments and analyze their data. Campus Teams will have similar expectations of planning protocols and regular discussion of CFA's to monitor and adjust lessons.	55%	80%	90%		
Staff Responsible for Monitoring: Teachers/Specialist					
Administrators					
Strategy 2 Details	Formative Reviews				
Strategy 2: Use a common closed reading strategy to increase understanding across all content areas and Science application questions		Formative			
Strategy's Expected Result/Impact: Teachers will see students grow in their understand of content.	Nov	Feb	June		
Staff Responsible for Monitoring: Classroom Specialist teachers Administrators	50%	75%	90%		
Strategy 3 Details	For	mative Revi	ews		
Strategy 3: Teachers will use science notebook to help through setting up, creating a notebook to help reinforce skills. and help with new		Formative			
science terms and vocabulary.	Nov	Feb	June		
Strategy's Expected Result/Impact: Teachers will use AVID notes to help with the reinforcement of skills. Collaborate with district personnel to develop effective strategies for all students. Staff Responsible for Monitoring: Teachers/specialist Administrators	65%	85%	95%		
No Progress Accomplished — Continue/Modify X Discontinue	ie		ı		

2020-21 SBIC

Committee Role	Name	Position
Administrator	Jacye Jamar	Administrator
Administrator	Corinne Dias	Administrator
Non-classroom Professional	Joan Patrick	Non-classroom Professional (support staff)
Parent	Julia wilburn	PTA President
Classroom Teacher	Michelle Lu	Classroom teacher
Classroom Teacher	Linda Culbreth	Classroom teacher
Classroom Teacher	Sharmeen Rahman	Classroom teacher
Non-classroom Professional	Robyn Regan	Non-classroom professional
Classroom Teacher	Sydni Sonnier	Classroom teacher
Administrator	Shanna Kellogg	Counselor
Parent	Annie Furr	Parent
Classroom Teacher	Deborah Delaney	Classroom Teacher
Classroom Teacher	Makenzie Marsh	Classroom Teacher
District-level Professional	Mary Swinton	District Professional
Parent	Danica Whitlock	Parent
Parent	Emily Robinson	Parent
Parent	Emily Stubbe	Parent
Community Representative	Medea Peabody	Community Representative
Business Representative	Michelle Oehler	Business Representative
Parent	Shayla Holub	Parent
Business Representative	Blake Thompson	Business Representative
Community Representative	Barbara Sherman	Community Representative

Addendums

2019 Rates: Based on percent of students at STAAR All Grades Meets Grade Level standard on Accountability Subset based on Domain 1 Rules.

2019 Number Tested: If students at Meets standard is less than 5, the number of students tested is not displayed for masking rules.

Campus 2024 Goal for each student group based on the increase for each group required at the district level.

Target for interim years based achieving increases of 12% in 2020, 15% in 2021, 18% in 2022, 25% in 2023, and 30% in 2024 of the required overall increase from 2019 to 2024.

Reading

Year	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More	Special Ed.	Eco Disadv.	Former Spec. Ed.	EL Current	Cont. Enrolled	Non- Cont.	All
2019	46	61	68		81		86	48	45	50	62	70	55	66
2020	48	63	68		81		87	49	47	51	64	70	56	67
2021	50	66	69		82		89	51	50	53	66	71	58	68
2022	53	69	70		83		90	53	54	55	68	72	60	70
2023	57	74	71		84		93	55	59	58	72	73	63	72
2024	62	79	72		85		96	58	65	62	76	74	67	74

Mathematics

Year	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More	Special Ed.	Eco Disadv.	Former Spec. Ed.	EL Current	Cont. Enrolled	Non- Cont.	All
2019	57	79	68		83		86	45	53	50	74	77	55	71
2020	59	81	68		83		87	46	55	51	75	77	56	72
2021	61	83	69		84		88	48	57	52	76	78	57	72
2022	64	86	69		84		89	50	60	54	78	78	59	73
2023	68	90	70		85		90	52	64	56	80	79	61	75
2024	73	95	71		86		92	55	69	59	83	80	64	76

HB3 Early Childhood Campus Goals - Grade 3 STAAR at Meets Standard

Harrington

2019 Rates: Based on percent of students at STAAR Grade 3 Meets Grade Level standard on Accountability Subset based on Domain 1 Rules.

2019 Number Tested: If students at Meets standard is less than 5, the number of students tested is not displayed for masking rules.

Campus 2024 Goal for each student group based on the increase for each group required at the district level.

Target for interim years based achieving increases of 12% in 2020, 15% in 2021, 18% in 2022, 25% in 2023, and 30% in 2024 of the required overall increase from 2019 to 2024.

Reading

Year	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More	Special Ed.	Eco Disadv.	Former Spec. Ed.	EL Current	Cont. Enrolled	Non- Cont.	All
2019 # of Students	11	11	42		14		5	14	25		17	62	21	83
2019	18	45	71		86		100	57	48		47	69	52	65
2020	20	47	71		86		100	58	50		49	69	53	66
2021	22	50	72		87		100	60	53		51	70	55	67
2022	25	53	73		88		100	62	57		53	71	57	69
2023	29	58	74		89		100	64	62		57	72	60	71
2024	34	63	75		90		100	67	68		61	73	64	73

District Goals for Grade 3 STAAR

District 2019	44	40	70	43	77	-	57	37	37	53	48	63	53	60
Baseline														
District 2024	60	58	74	60	81	68	67	47	57	65	62	67	65	68
Goal			, ,				0,	.,				0,		
District Increase	4	4	1	4	1	2	3	3	5	3	4	1	3	2
2019 to 2021					_			3				_	3	
District Increase	16	18	4	17	4	8	10	10	20	12	14	4	12	8
2019 to 2024	10	10	7	1/	-		10	10	20	12	1 1		12	U

HB3 Early Childhood Campus Goals - Grade 3 STAAR at Meets Standard

Harrington

2019 Rates: Based on percent of students at STAAR Grade 3 Meets Grade Level standard on Accountability Subset based on Domain 1 Rules.

2019 Number Tested: If students at Meets standard is less than 5, the number of students tested is not displayed for masking rules.

Campus 2024 Goal for each student group based on the increase for each group required at the district level.

Target for interim years based achieving increases of 12% in 2020, 15% in 2021, 18% in 2022, 25% in 2023, and 30% in 2024 of the required overall increase from 2019 to 2024.

Mathematics

Year	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More	Special Ed.	Eco Disadv.	Former Spec. Ed.	EL Current	Cont. Enrolled	Non- Cont.	All
2019 # of Students	11	11	42		14		5	14	25		17	62	21	83
2019	45	64	67		86		100	21	56		82	76	48	69
2020	47	66	67		86		100	22	58		83	76	49	70
2021	49	68	68		87		100	24	60		84	77	50	70
2022	52	71	68		87		100	26	63		86	77	52	71
2023	56	75	69		88		100	28	67		88	78	54	73
2024	61	80	70		89		100	31	72		91	79	57	74

District Goals for Grade 3 STAAR

District 2019	43	44	72	71	85	_	63	40	43	57	58	67	57	65
Baseline	45	77	/ 2	/1	0.5		05	40	75			07	37	05
District 2024	59	60	75	74	88	70	69	50	59	66	67	70	66	70
Goal			/5	/ -	00	/0	05	50	33	00	07	/0	00	/0
District Increase	4	4	1	1	1	2	2	2	1	2	2	1	2	2
2019 to 2021		7						3				1	2	
District Increase	16	16	2	2	2	5	6	10	16	a	a	2	a	5
2019 to 2024	10	10	,	3				10	10			3		

Harrington - STAAR Grade 4 Writing

The percent of 4th grade students that score Meets grade level or above on STAAR Writing Grade 4 will increase from 55% in 2019 to 57% by June 2021.

Yearly Target Goals							
2020	2021	2022	2023	2024			
56% 2019 Baseline: 55%	57%	59%	61%	63%			

			Closir	ng the G	aps Stu	ident G	roups Y	early Ta	argets					
	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More Races	Special Ed	Eco. Disadv.	Special Ed (Former)	EL	Cont. Enrolled	Non-Cont. Enrolled	All
2019 Baseline	43	36	64	*	67	*	*	44	39	*	59	58	48	55
2020	44	38	64	*	67	*	*	45	41	*	60	58	49	56
2021	47	40	65	*	68	*	*	46	44	*	62	59	51	57
2022	50	44	65	*	68	*	*	48	48	*	65	59	53	59
2023	54	48	66	*	69	*	*	51	53	*	68	60	56	61
2024	59	54	68	*	71	*	*	54	59	*	73	62	59	63
2019-2021	4	4	1	*	1	*	*	2	5	*	3	1	3	2
2019 Baseline	100	100	100	100	100	100	100	100	100	100	100	100	100	100
2020	1	2	0	1	0	1	1	1	2	1	1	0	1	1
2021	4	4	1	4	1	2	2	2	5	3	3	1	3	2
2022	7	8	1	7	1	4	4	4	9	5	6	1	5	4
2023	11	12	2	11	2	6	6	7	14	8	9	2	8	6
2024	16	18	4	16	4	8	9	10	20	11	14	4	11	8

Harrington - STAAR Grade 5 Science

The percent of 5th grade students that score Meets grade level or above on STAAR Science Grade 5 will increase from 57% in 2019 to 59% by June 2021.

Yearly Target Goals

2020	2021	2022	2023	2024
58% 2019 Baseline: 57%	59%	60%	61%	62%

Closing the Gaps Student Groups Yearly Targets

	African		14/1-1	American		Pacific	Two or	6	5 - Di - I	Special Ed	F.	Cont.	Non-Cont.	
	American	Hispanic	White	Indian	Asian	Islander	More Races	Special Ed	Eco. Disadv.	(Former)	EL	Enrolled	Enrolled	All
2019 Baseline	40	46	55	*	100	*	*	25	33	*	46	63	38	57
2020	41	47	55	*	100	*	*	26	34	*	47	63	39	58
2021	44	50	55	*	100	*	*	27	37	*	48	63	40	59
2022	47	52	56	*	101	*	*	29	40	*	49	64	42	60
2023	51	56	56	*	101	*	*	32	44	*	51	64	44	61
2024	56	61	57	*	102	*	*	35	49	*	54	65	47	62
2019-2021	4	4	0	*	0	*	*	2	4	*	2	0	2	2
2019 Baseline	100	100	100	100	100	100	100	100	100	100	100	100	100	100
2020	1	1	0	0	0	1	0	1	1	1	1	0	1	1
2021	4	4	0	0	0	2	1	2	4	2	2	0	2	2
2022	7	6	1	1	1	3	2	4	7	4	3	1	4	3
2023	11	10	1	1	1	4	4	7	11	6	5	1	6	4
2024	16	15	2	2	2	5	6	10	16	9	8	2	9	5

CAMPUS APPENDIX

STATE MANDATES IMPLEMENTATION REFERENCE

Texas law and Board Policies mandate the following be addressed with strategies for improving student performance. To increase the LEA's ability to focus on a limited number of targeted initiatives in this improvement plan, the LEA will plan, implement, monitor and evaluate the following mandates through other procedures and practices. When requested, the LEA Person Responsible will report progress to the site-based committee.

LEA Person Responsible for update	Mandate	Reference	Location of Documentation
Executive Director for Student & Family Services	Staff Prevention	TEC 11.252(a)(3)(E)	The school will follow the Student Handbook and Board Policies: FFI, FDB, FFF, FFH, FO, CQA, and FFB.

	 Employ discipline interventions Use other intervention strategies as necessary/appropriate Conference with parents/students 		
Principal	Coordinated School Health K-8 Designate a Campus Wellness Captain and establish a Campus Wellness Team; set meetings, establish measurable goals and document progress toward goal completion. K-8 Include at least one Parent on Campus Wellness Team. K-8 Ensure that all components of the Coordinated School Health curriculum are delivered in an appropriate setting, i.e. classroom component requires use of a classroom. K-8 Create a Coordinated School Health bulletin board inside the school building for students, staff and parents to view. K-8 Notify parents/community members of Family Wellness Nights/Health Fairs through use of marquee, newsletter, web page, and/or myPISD. Fitness 3-8 Pre and Post Assess all eligible students using fitness test components. 4th and 7th Ensure all data for 3rd - 8th grade students is entered on timely basis, fitness report cards are printed (4th grade and 7th grade) and sent to parents or linked through myPISD. Include at least one Parent on Campus Wellness Team. Physical Activity Requirements K-8 Campuses Only: Ensure students are receiving required physical education classes/minutes for each school year and achieving moderate to vigorous physical activity (MVPA) 50% of the physical education class period. K-8 Measure MVPA and physical activity time	TEC 11.253(d) Board Policy FFA(Local)	The school will follow Board Policies: FFA and EHAA.

	using pedometers and heart rate monitors. K-8 Ensure physical education staff is using a sequential and developmentally appropriate curriculum which has students active at least 70%-90% of class time. K-5 Ensure students are receiving daily unstructured play during recess. K-5 Encourage opportunities for brain breaks and short activity breaks throughout the day. Attendance K-8 Monitor attendance of students and follow up on prominent and chronic absences.		
Principal	Recruiting Certified Teachers and Highly-Qualified Paraprofessionals • Local on-going high quality professional development based on campus needs or district identified needs is provided to all teachers in all core subject areas. • Funding source: State and Local	ESSA	
Principal	 Parent Involvement Require all parents to register students via Parent Portal in order to have access to eNews, grades, attendance, and other electronic information. Funding Sources: SCE, Title I and Local Identify parents without computer/Internet access and offer assistance through the District Mobile Technology Lab for parent education and access. Funding Sources: SCE, Title I and Local Upgrade and maintain the campus website for easy access and increased communication with the community. Funding source: State and Local Communicate information through eNews and through hard copies when Internet access is not available. Funding source: State and Local Utilize social media to keep parents and 		

 community informed. Funding source: State and Local PTA representative meets with the principal on a monthly basis to gain insight to student/parent needs. Funding source: State and Local Partner with PTA to offer parental programs on a variety of topics (academic, social, etc). Funding source: State and Local Parent Education programs focused on relevant topics of interest will be available upon request by 		
any campus or PTA		